Volume II

APPENDICES

SOURCES & BIBLIOGRAPHY
Appendix 1


## Appendix 2

### Table of FOIA requests

<table>
<thead>
<tr>
<th>AGENCY</th>
<th>DOCUMENT REQUESTED / REFERENCE</th>
<th>DATE SENT</th>
<th>LATEST REPLY</th>
<th>STATUS</th>
<th>EXPLANATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>CIA</td>
<td>A study produced by the study group to review CIA’s use of contractors and develop a management strategy consistent with Strategic Intent / Reference F-2011-01405</td>
<td>3/05/2011</td>
<td>12/05/2012</td>
<td>Refused</td>
<td>Material is currently and properly classified and must be denied in its entirety</td>
</tr>
<tr>
<td>ODNI</td>
<td>The Director of National Intelligence's report to the congressional intelligence committees and the Committees on Armed Services of the House of Representatives and the Senate describing the use of personal services contracts across the intelligence community, the impact of the use of such contracts on the intelligence community workforce, plans for conversion of contractor employment into United States Government employment, and the accountability mechanisms that govern the performance of such personal services contracts. Section 339 (a) of the Intelligence Authorization Act for Fiscal Year 2010 (Public Law 111-259 - OCT. 7, 2010) required that the Director of National Intelligence Submit this report not later than February 1, 2011 / Reference DF 2011-00123</td>
<td>05/12/2011</td>
<td>14/09/2012</td>
<td>Pending</td>
<td>One agency outstanding</td>
</tr>
<tr>
<td>CIA</td>
<td>‘Copies of the CIA contracting manual in 2001 and the CIA contracting manual in 2008 / Reference F-2012-00612</td>
<td>17/01/2012</td>
<td>29/03/2012</td>
<td>Pending</td>
<td>Author committed to pay up to USD50 in fees</td>
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<tr>
<td>Agency</td>
<td>Description</td>
<td>Dates</td>
<td>Status</td>
<td>Notes</td>
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<td>ODNI</td>
<td>DNI study to determine if contractors may be engaged in IC work that is ‘inherently governmental’ / Reference DF 2012-00033</td>
<td>25/01/2012 - 19/05/2012</td>
<td>Unsuccessful</td>
<td>The study was never instituted</td>
<td></td>
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<tr>
<td>NSA</td>
<td>Independent Review of the National Security Agency Acquisition Process, along with any updated versions of the report for time period 20 January 2001 to 20 January 2009 / Case Number 66281A Reference</td>
<td>27/01/2012 - 20/04/2012</td>
<td>Abandoned</td>
<td>Evaluation of the fees (USD 515) was too high</td>
<td></td>
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</table>
Appendix 3

Consent Form

Project title:

Interviewer’s name and contact details:

I have read the information sheet and understand what is required of me to take part in the interview. My questions concerning this study have been addressed by the researcher identified above.

I understand that I can withdraw from the interview process at any time I wish without having to provide any explanations.

I agree to be interviewed and the interview to be recorded.

☐ Yes ☐ No

I agree to be interviewed and the interviewer takes notes only, without recording.

☐ Yes ☐ No ☐ Not Applicable

I give consent that my responses may be quoted in the research described above.

☐ Yes ☐ No

I would like to give explicit approval to any quotes to be used.

☐ Yes ☐ No ☐ Not Applicable

I would like to receive a synopsis of the research findings from the researcher.

☐ Yes ☐ No

NAME:

ADDRESS or Email:

Signed: Dated:
Appendix 4

Original Classification Activity


Appendix 5

National Security Letter Requests

Appendix 6

Cumulative Change in Civilian Personnel Since 1980


Appendix 7

Government v. Companies’ spending (approximation)

Source: Former senior intelligence official, interview with author, 8 August 2011, Washington DC.
Appendix 8

ODNI, Inventory of Core Contract Personnel, Presentation Slide

Appendix 9

ODNI, Inventory of Core Contract Personnel, Presentation Slide

Source: Letter to the author, FY 2007 Results, US Intelligence Community, Inventory of Core Contractor Personnel, p.3.
Appendix 10

DoD Contract Dollars vs. DoD IG Contract Auditors

In FY 97, there was 1 DoD IG auditor for each $642 million in DoD contracts. By 2007, the ratio had declined to 1 DoD IG auditor for each $2.03 billion in DoD contracts.

Appendix 11

Composition of the CIA personnel (illustration)

Source: Former Senior intelligence official, Interview with author.

Extract of the interview:

Former official (after drawing the chart): instinctively you think the chart would be like this: the further away you go from core mission the more contractors you have, the fewer blue badges. Ours was like this. We were overwhelmingly bleu for mission and more blue for support than mission support. What’s that about?

DVP: So that shows that there wasn’t any rationale?!

Former official: Let me put it this way: there were no obvious rationales [laugh]. And let me go further. I am willing to accept that maybe every one of the individual decisions that created these trends were correct. But the circumstances in which they were made. But it led to an overall pattern that made me wanna go [tracing an oblique line directed towards the top right of the chart].